

CITY OF LACONIA 2007 MASTER PLAN - Status of Plan Actions

				Completed ● Started ● No Action ○		
ACTION				RESPONSIBLE FOR ACTION	IMPLEMENTATION STATUS	2007 Plan Page
COMMUNITY CHARACTER	Complete and present to all local policy-makers and the public a summary report which clearly explains the effects of “growth” on the City’s infrastructure and services - this will include financial obligations as outlined in the report “Cost of Community Services” (completed Jan. 2000).	Planning, Administration and Council		18		
	Complete a “build-out” report and maps for the City that will demonstrate the density and intensity of land use that could result from the subsequent “highest and best use” of all available vacant land within the community based on current zoning.	Planning		18		
	Review and amend local zoning ordinances land use regulations to conform with Laconia’s “Vision Statement” and compatible with the stated Goals and Objectives outlined in the Master Plan.	Planning		18		
	Complete a professional analysis of the City’s economy to see where the economic strengths and weaknesses are. This information can be used to better refine the land use ordinances and regulations to support and encourage smart residential growth and economically viable non-residential growth.	Planning, Administration and Council		18		
	Complete an accurate census of our residents including seasonal and transient populations, in order to understand currents needs and seasonal impacts on the City.	Planning		18		
	Complete an assessment report on the economic, social, land-use and transportation influences on the City from Bike Week. Explore how to further integrate Bike week activities, into the Lakeport and Downtown economies.	Administration and Council		18		
	Coordinate the activities of public and non-profit activities to maximize the results of cooperative work. Establish a directory of organizations and publicize it through several media to ensure that the variety of diversity of clubs and associations are aware of one another, and of each other’s purpose and objectives.	Administration and Council and United Way, Chamber of Commerce, Library		19		
	Promote and foster the City’s civic and volunteer efforts through recognition events. Active promotion of citizen participation will increase the ownership interest in local events. Include seasonal residents in these efforts as much as possible.	Administration and Council		19		
	Maintain a focus on broad based and long term planning including but not limited to City-wide plans for transportation, sidewalks, trails and village plans. Ensure that development proposals meet the criteria of such plans. Avoid expedited projects with short term results that work against the Master Plan and long term goals.	Planning and DPW with support from all Departments		19		

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COMMUNITY CHARACTER	In the development process, work to build individual, inclusive community character without compromising the existing mutual respect between the different and distinct areas of town including the Weirs, Lakeport, Downtown and the Rural corridors.	Planning		19
	Recognize the aesthetic aspects of sight, sound, touch, and smell in developments by incorporating review procedures for façade and architecture matters, site arrangement for sound/noise management, aesthetically pleasing textures in building materials, and effective waste control system. Work to preserve and enhance aspects of the City’s “small-town” characteristics and architecture.	Planning, Building		19
	Encourage high-quality, well thought-out, site-specific, lot layout and development that will improve the City’s visual landscape. The architectural style of building and signs should conform to the neighborhood. Utility lines should be located below grade. Landscaped areas should be located adjacent to streets and sidewalks. Greenspaces should be integrated into the overall natural resource area with appropriate vegetation.	Planning		19
	Keep the community clean by increasing volunteer and municipally funded cleanup/enhancement activities of public places. Provide and maintain trash receptacles and public restrooms throughout the City.	Planning, Recreation		19
	Protect important scenic vistas through innovative land use regulation to promote the views of lakes, rivers and streams from public ways. Use appropriate signage to highlight views and provide roadside viewing areas where possible.	Planning and DPW		20
	Use natural-based architectural design regulations (building into or with the terrain, not altering the terrain in order to build) in specific areas to ensure that views from waterways of buildings and other land improvements are aesthetically pleasing.	Planning and Building		20
	Improve the visual aesthetics of the transportation “Gateways” into town with landscaping and signage. Gateways include Court Street, South Main Street (Route 106), Province Road. (Route 107), Meredith Center Road, Parade Road (Route 106 South), Endicott Street East, and Endicott Street North.	Planning and DPW		20
	Install vegetated and/or landscaped strip in conjunction with sidewalks, where appropriate. Expand the Adopt-a-Spot program to include these areas or offer incentives for private care of these spots to lessen municipal maintenance costs.	Planning and DPW		20

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COMMUNITY CHARACTER	Commission a façade study of commercial corridors including Union Ave, Elm Street, Downtown, Weirs Beach and recommend suggested improvements and regulation modifications.	Planning		20
	Establish updated minimum building setbacks and naturally vegetated buffer areas at specified distances from water bodies and wetlands to ensure the view from the lake onto land is not overly dense and crowded looking, but as natural and aesthetically pleasing as possible. Incorporate the promotion of these natural areas into a tourist attraction network.	Planning and Conservation		20
	Establish a Paugus Bay Watershed District within which stricter rules shall apply to runoff and drainage issues. Less intensive land use shall be promoted in this District to protect drinking water and the City's natural resources.	Planning and Water		20
	Review the stated purpose of the Shoreline Protection Overlay District to assure it protects Laconia's natural resources. Consider revisions relative to maximum lot coverage, permitted uses, and required vegetated areas and plantings.	Planning and Conservation		21
	Establish an Open Space Commission or other similar mechanism for managing municipally-owned open space, and to maintain and enforce conservation restrictions, deed restrictions, and other open-space protection easements.	Planning and Conservation		21
	Research and evaluate mechanisms that encourage and provide incentives for open space in the rural zones in order to establish scenic byways. Incorporate the promotion of these byways into the tourist attraction network.	Planning, Conservation and the Chamber of Commerce		21
	Work within the municipal framework and the State Statutes to implement a comprehensive Impact Fee Ordinance for use with large developments and commercial development and re-development.	Planning and Administration and Council		21
	Support the use of the Tax Increment Financing (TIF) by establishing municipal economic development and revitalization districts.	Planning and Administration and Council		21
	Integrate the anticipated annual build-out of development with the Capitol Improvements Program. Maintain a working relationship with large land owners and owners of key commercial properties to allow a free flow of information for long range planning.	Planning and Building in cooperation with all Departments that participate in CIP Program		21

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COMMUNITY CHARACTER	Revise the current Zoning Ordinance and Subdivision and Site Plan Regulations to:			
	i. Fix inconsistencies within the Zoning Ordinance and between the Zoning Ordinance and the Regulations			
	ii. Expand the defined terms in the Zoning Ordinance.			
	iii. Simplify zoning in the commercial villages (Downtown, Lakeport and the Weirs) to allow mixed use, incentives for small businesses, and “infill” development. Establish campground/RV park design guidelines, hillside development regulations, and seasonal property guidelines			
	iv. Update the sign ordinance, fencing ordinance, cluster ordinance, fire protection ordinance, regulations for locating and screening dumpsters, and street acceptance regulations			
	v. Require review and approval of developments in phases while considering the impacts of full development build-out plans			
	vi. Review lot size in proportion to setbacks and minimum roadway frontage			
	vii Allow for a series of density and lot size options to encourage consideration of specific characteristics such as scenic views and/or vistas, valuable habitat and/or wetlands, rural areas or historic areas.	Planning		22
	Encourage that all residential development in the rural zones be built in a cluster design, unless it can be demonstrated that this type of housing development is not in keeping with the rural character.	Planning		22
	Inventory the City’s open space lands to determine areas that should be considered for open space acquisition and/or conservation restrictions. Develop open space/conservation criteria including but not limited to important habitat corridors.	Planning and Conservation		22
Encourage volunteer efforts to accomplish City beautification goals wherever possible (adopt-a-spot, green space maintenance along sidewalks and roadways).			22	
Hire sufficient code and zoning enforcement officers.	Planning and Building		23	

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COMM. CHAR.	Maintain a Citywide focus on long-range, broad-based planning and financing.	Planning and Administration and Council	23
	Continue GIS training and technical capacity. Integrate GIS into the everyday functions of more departments for better customer service in land use decision-making.	All Departments	23
	Establish a data and permit management capability that is consolidated on one City server.	All Departments	23
ECONOMIC DEVELOPMENT	Enhance the abilities of the Planning Department to address Community Development through the funding of a Community Development Planner whose responsibilities shall include:	Administration and Council and Planning	36
	i. Maintain an economic database for the City;		
	ii. Evaluate economic trends in the City;		
	iii. Review relevant Ordinances and Regulations for impacts on existing and new business development;		
	iv. Assist in the establishment of a business development plan for the City;		
	v. Assist existing and new business to meet their development needs; and,		
	vi. Promote and support sound economic development and growth for all elements of the City's economy.		
	vii Encourage entrepreneurial growth, diversity of businesses, and protection of our environment by incorporating incentives and appropriate "steering mechanisms" into the zoning ordinance and subdivision and site plan regulations.		
Encourage departments to cooperate, collaborate, endorse, and participate in regional economic development and marketing programs with each other and with such entities as the Belknap County Economic Development Council, Main Street, the Lakes Business Group, the Chamber of Commerce, the Center for Civic Engagement, Volunteer NH, HealthLink2 eNetwork, and others.	All Departments, cited Organizations	36	
Develop and implement a permanent working relationship among the City, the schools, the Community Technical College, and the local business community to strengthen, diversify, and coordinate educational opportunities and facilities to provide a strong employee base for the future.	Administration and Council, School Department	36	

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ECONOMIC DEVELOPMENT	Review and revise all commercial and industrial zoning districts in the City, for appropriateness and for improved possibilities for economic development.	Planning Department, Planning Board		36
	Support and promote the use of low-interest financing and incentive based zoning for business owner-initiated redevelopment to promote high-quality design and preservation of commercial storefronts.	Planning Department		36
	Review the layout and appearance of the City's commercial areas to improve patronage and aesthetic qualities. Enhance access and conditions of circulation, parking, building façades, streetscapes, and pedestrian ways.	Planning, DPW		37
	Encourage and enhance mixed commercial/residential uses of buildings in commercial centers.	Planning, Planning Board		37
	Encourage restoration and reuse of historic properties, historic facades, and interior architecture by working with property owners to secure funding and by developing a system of incentive-based zoning and regulations.	Planning		37
	Encourage development and expansion of "after hours" venues and events, including theatres, special events, arts/ music festivals, riverfront festivals, convention center, clubs, restaurants, etc.	Planning and Chamber of Commerce		37
	Develop appropriate zoning to accommodate "big box" retail to avoid traffic related sprawl and inappropriate citing.	Planning		37
	Support the expansion of the Downtown Riverwalk by incorporating it into downtown and riverfront property development. Assist in the procurement of funding. Include public car-top watercraft access and public picnic areas.	Administration and Council, Planning, Recreation, Riverfront Action Committee		37
	Promote outreach and events which exemplify the connection of the lakes and river to the Laconia community and identity.	Administration and Council, Main street Inc., Riverfront Action Committee, WOW, Weirs Action Committee		37
	Support renovations of commercial and mixed-use waterfront properties through any needed changes to the zoning ordinance. Provide additional technical assistance, when ever possible.	Planning		38
Determine and evaluate feasibility of more car-top and trailer-boat access to the water.	Recreation, Planning		38	

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ECONOMIC DEVELOPMENT	Continue with the cooperative relationship with Gilford to encourage future development within Lakes Business Park that benefits both communities.	Administration and Council, Planning in both towns			38	
	Work in cooperation with the Greater Laconia Weirs Beach Chamber of Commerce to explore the concept of the small business incubator.	Administration and Council			38	
	Evaluate whether the land currently being provided for industrial and manufacturing development is appropriate and meets the needs of that economic sector. Propose changes wherever appropriate.	Planning			38	
	Prepare a Tourism Development Master Plan with the assistance of Lakes Region Planning Commission and the State's Tourism Office. . Goals should include: enhancement of the visitor experience, community-based economic development, and long-term environmental sustainability. Adopt the plan as a future supplement to the Master Plan.	Planning, Administration and Council, Chamber, Weirs Action Committee			38	
	Facilitate the creation and expansion of day-trip destinations such as children's museums, parks, Winnepesaukee Opechee Winnisquam (WOW) Trails , LTREK (SPELL OUT) beaches, and historic destinations to expand tourism year round	Planning, Administration and Council, Chamber, Weirs Action Committee			39	
	Enhance tourist amenities including lodging, rental cottage communities and campgrounds by exploring and creating incentives to develop and re-develop these businesses.	Planning			39	
	Complete a study to investigate how "condo conversions" affect the Laconia-specific tourist economy and make recommendations to the City.	Planning			39	
	Include tourist destination signs into Laconia Gateway designs as detailed in Chapter 1.	Administration and Council, DPW, Chamber			39	
	Collaborate with Gilford to encourage airport expansion and development including rezoning to allow mixed commercial/industrial use. Promote the airport as a tourist destination and gateway to Laconia.	Administration and Council, Planning			39	
	Encourage and include diverse, family-oriented events into the planning process for each of these events.	Administration and Council, Community Development Planner per Goals section 2.1.a			39	

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ECONOMIC DEVELOPMENT	Incorporate these events into Laconia’s marketing and tourism plans specifically making reference to the many tourist amenities available for event participants.	Administration and Council, Community Development Planner per Goals section 2.1.a		39
	Schedule, diversify, and geographically extend events to improve success, regardless of weather, transportation gridlock, and resident apathy.	Administration and Council, Community Development Planner per Goals section 2.1.a		39
	Ensure that the event provides for the financial success of all parties, including the City. Review and revise permit fees, etcetera, wherever appropriate.	All Department's with support of Administration and Council		39
	Re-write the existing “Special Events Ordinance (Chapter 195) to include general provisions for any special event and incorporate specific department’s safety and management concerns.	Fire, Police, Planning, Parks and Rec, Administration and Council		40
	Encourage the use of Tax Increment Financing (TIF).	Administration and Council, Planning		40
	Implement a policy for impact fee assessment on new development proposals.	Administration and Council, Planning		40
	Complete a study on solid waste expenditures and consider the savings potential of recycling and “pay-as-you-throw”.	DPW		40
	Develop a better system for water and sewer billing to incorporate those properties that have private water systems and public sewer systems.	Water and DPW		40
HOUSING	Establish “neighborhood/village” zoning districts to encourage the development of mixed residential/commercial use, single-family and multi-family housing, and amenities like parks, , playgrounds, village greens/parks, sidewalks, and pedestrian ways.			54
	Amend the zoning ordinance and subdivision regulations to promote the development of mixed housing types/ cluster development with an emphasis on maximizing high quality and function-rich greenspace and natural resources.	Planning		54
	Adopt and implement a strategic City-wide plan for the upgrading of existing public utilities and the extension of public utilities into areas where development of compact “village plan” growth is encouraged.	Planning, Water, DPW		54

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HOUSING	Work with regional and municipally based private, quasi-public, and public agencies to develop a regional Master Plan for development and construction of workforce housing.	Planning, Housing Organizations		54
	Work with financial institutions, state and federal agencies, and local non-profits to develop a revolving loan fund to provide down payments and security deposits for eligible recipients.	Planning, Housing Organizations		54
	Continue to apply for Community Development Block grants, U.S. Housing and Urban Development (HUD) grants and other grant based funding opportunities for the rehabilitation of existing buildings for work-force housing.	Planning, Administration and Council, Housing Organizations		54
	Continue to support the Laconia Housing Authority efforts to provide and manage workforce housing opportunities.	Planning, Administration and Council, Housing Organizations		54
	Continue to support the Laconia Area Community Land Trust via property acquisition and sponsorship of grant opportunities.	Planning, Administration and Council, Housing Organizations		54
	Continue to focus redevelopment efforts on the neighborhoods that could benefit from refurbished housing.	Planning		55
	Revise the zoning ordinance to encourage the development of “front-porch” housing including such things as reduced front setback, parking and garages in rear of property, sidewalks, and traffic calming mechanisms. .	Planning		55
	Provide for small neighborhood parks as a part of new development (“pocket parks”), funded through impact fees or other innovative funding means.	Planning, Recreation		55
	Develop and implement an outreach program for developers, contractors, financing institutions, schools, and the public to highlight the benefits of energy efficient and low impact housing construction.	Planning		55
	Develop and implement incentives for the rehabilitation and maintenance of existing housing units in developed commercial areas.	Planning		55
	Complete an inventory of abandoned, derelict buildings in order to make strategic decisions on grant opportunities, special districts etc.	Planning, Code Enforcement		55
Encourage and possibly offer incentives for “in-fill” development in existing urban and densely-populated-residential zones.	Planning		55	

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HOUSING	Draft and implement a Recreational Vehicle (RV)- section of the zoning ordinance in order to address the use of “park model RVs” and distinguish between RV parks and campgrounds.	Planning		55		
	Connect neighborhoods by developing and publicizing pedestrian, bicycle, and motor vehicle connections among residential neighborhoods, and between residential and commercial areas to allow for safe and efficient movements throughout the City	Planning, Parks and Recreation and DPW		55		
	Develop and implement mixed-use zoning to provide connections between zones.	Planning		56		
TRANSPORTATION	Work with the Lakes Region Planning Commission’s transportation programs and the regional planning process to advance projects of local and regional importance. Implementing an effective and cost efficient public transit system should be an integral component.	Planning and DPW		71		
	Enhance coordination with Lakes Region Planning Commission on gathering and sharing traffic data	Planning and DPW		71		
	Work cooperatively with New Hampshire Department of Transportation and increase involvement in the regional Technical Advisory Committee to promote important regional transportation projects through the 10-Year Transportation Improvement Program.	Planning and DPW		71		
	Develop a comprehensive Roadway Capital Improvement Program to determine a baseline goal of City road conditions and to integrate road construction and improvements with development and impact fees.	DPW		71		
	Update the “Road Surface Management System Priority List” and the “Proposed Major Roadway Improvement Projects” reports.	DPW		72		
	Complete a City wide comprehensive study of traffic flows and intersection movements. Analyze high accident locations and determine draft design specifications for safety upgrades and improvements.	Planning, DPW, Police		72		
	Implement annual roadway improvement projects based on the Capital Improvement Program. Utilize the Pavement Management System to identify and prioritize strategic roadway improvements for maintaining serviceability 1 of City streets.	DPW		72		

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TRANSPORTATION	Update the "Road Surface Management System Priority List" for roadway improvements and/or establish a new road surface management program using more recently developed evaluation methods. This will require considerable input of the Department of Public Works staff and attention to ensure the "local understanding" feature of the program remains intact; however the assistance of engineering consultants may be required to determine best roadway repair alternatives	DPW		72		
	Based on the information provided from these program reports, develop a system for long-term maintenance of roadways to maximize their longevity and make the most efficient use of Roadway Improvements/Re-Construction funds	DPW, Administration and Council		72		
	With the assistance of Professional Engineering/Planning consultants, use the existing collection of site specific studies on file at the Department of Public Works and the Planning Department to accomplish a City-wide comprehensive study of traffic flows that would include a "functional assessment" of critical intersections. Use this plan to further design a comprehensive improvement plan to include location priorities and budget estimates to assist in future Capital Improvement considerations	DPW, Planning, Administration and Council		72		
	Review and revise municipal ordinances and regulations to design and manage access points from major roadways to increase safety and maintain rural character.	Planning, DPW		72		
	Maintain existing infrastructure to improve traffic flow and preserve existing infrastructure without major roadway changes.	DPW		73		
	Develop specifications to define rural character and scenic roadways in the Zoning Ordinance to protect and maintain the defined qualities	Planning and DPW		73		
	Recognize and protect Scenic and Cultural Byways.	Planning and Conservation		73		
	Ensure adequate on and off site traffic circulation at commercial development sites.	Planning and DPW		73		
	Continue to improve the traffic flow through the Downtown Business District.	Planning and DPW		73		
	Develop a Transportation Plan for commercial corridors to better manage access points and to identify the most efficient use of the existing rights of way.. Institute guidelines for location of site access and driveways to preserve capacity, increase safety, and improve traffic flow.	Planning and DPW		73		
	Incorporate development requirements to mitigate traffic impacts. Use Tax Increment Financing Districts (TIFs) and impact fees to finance street and utility improvement work.	Planning and DPW		73		

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TRANSPORTATION	Invest in and support non-vehicular transportation systems.	Administration and Council		73
	Encourage development of public transit that reduces automobile usage.	Administration and Council		74
	Collaborate with the Rails With Trails Program to incorporate their activities into a City-wide trails network.	Administration and Council, Planning, DPW		74
	Develop comprehensive guidelines for sidewalks, trails, and cross walks in all construction that ensure neighborhood connectivity to schools, community centers and open space.	Planning, DPW		74
	Discourage through traffic in residential areas.	Planning, DPW		74
	Revising zoning ordinance and regulations to allow a variety of parking designs and options to better address the varying types of development within the City.	Planning, DPW		74
	Maintain street signs.	DPW		74
	Install creative and eye-catching Gateway signage to welcome visitors and promote Laconia's businesses and attractions.	Administration and Council, Chamber of Commerce, DPW		74
	Install a network of tourist attraction signs. Investigate possibility of promotional signs on the States major thoroughways such as Route 3, 106, 11 and Interstate 93.	Administration and Council, Chamber of Commerce, DPW		74
	Mark and promote Laconia's scenic vistas.	Administration and Council, Chamber of Commerce, DPW, Conservation,		74
NAT. RESOURCES	Incorporate Best Management Practices identified in the Planning Study for Weirs, Paugus Bay, Opechee Bay and Winnepesaukee River Watersheds (Watershed Study) into the Planning Board's project review process, including:			
	i. new technologies for stormwater control and treatment at new developments with the goal of removing 80% of suspended solids for new developments and reduction and control of phosphorus			
	ii. standard best practices for logging, agriculture, golf courses and marinas	Planning		93
	Reduce impact of non-point pollution in accordance with the Watershed Study by reducing impermeable surfaces in new developments, requiring oil, grease and sediment traps in catch basins, and requiring maintenance of erosion/sediment controls and buffers.	Planning, Conservation		93

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NATURAL RESOURCES	Strengthen shoreline protection overlay district with regulations to reduce pollution and runoff especially in to the Paugus Bay watershed. Treatment solutions may include shoreline and wetland restoration, maximization of quality green spaces, and use of vegetated buffers. Preventive solutions may include expansion of the sewer network, curtailing direct outfall of the storm drainage system into surface waters, and limiting petroleum distribution and storage in the shoreline zone.	Planning, Conservation		93
	Analyze the feasibility and benefits of the City assuming enforcement responsibility for the Comprehensive Shoreland Protection Act.	Planning, Conservation		93
	Implement impact fees specifically to be used for storm water management and control.	Planning		93
	Clarify the City's mission to protect the undeveloped area in the watershed that directly impacts Laconia's water supply.	Administration and Council, Planning , Water, Conservation		93
	Expand City Water Department water quality sampling to include phosphorus and total suspended solids within the Paugus Bay Watershed.	Water		93
	Encourage and provide logistical support to volunteers for water quality sampling and City wide outreach and education efforts.	Conservation		93
	Establish a means to review the functional aspects of wetlands and buffers in the zoning ordinance and subdivisions and site plan regulations.	Planning, Conservation		94
	Ensure that development considers wildlife movements, breeding habitats, and wetland functions and values.	Conservation		94
	Require high intensity soil mapping (HISS) for development proposal submittals that would involve wetland areas so that storm water infrastructure can be designed for maximum function-ability.	Conservation, planning		94
	Identify and designate prime wetlands for critical watershed areas that serve as natural filtration up-gradient of Laconia's lakes and rivers.	Conservation		94
	Identify the percentage of wetlands to be counted toward the green space calculations for conservation/ cluster developments.	Planning, Conservation		94
	Complete a Natural Resource Inventory (NRI) , including forest resources and use the NRI to further guide and refine local decision making.	Conservation		94
	Complete an inventory of the City's scenic resources and viewsheds and use to further guide and refine local decision making.	Conservation		94

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NATURAL RESOURCES	Develop a system of trails for passive recreation that complement preservation of critical natural areas, wildlife habitat, and scenic vistas.	Conservation		94
	Integrate sewer and water expansions with the goal of protecting open space, water quality and wetlands.	Water, DPW, Conservation, Planning		95
	Identify areas for higher density development and direct the expansion of water and sewer to those areas..	Planning		95
	Encourage and provide incentives for “in-fill” development..	Planning		95
	Encourage development that conserves high-value natural areas, wetlands and other natural resources and preserves the function of those natural resources.	Planning, Conservation		95
	Ensure erosion control and stormwater standards in the City reflect the most up-to-date knowledge and technology.	Planning, Conservation, DPW		95
	Consider incentives for pervious parking, sidewalks and walkways.	Planning, Conservation, DPW		95
	Improve cooperative relationships between City departments and local Boards. Educate City Boards and officials so they are aware of the importance and protection of natural and scenic resources.	All Departments		95
	Develop education and outreach strategies to involve local neighborhoods, lake and condominium associations, business groups and landowners in resource protection and conservation.	Planning, Conservation		95
	Collaborate with neighboring towns on planning and conservation concerns and issues by holding and participating in:			
	i. “issue meetings”			
	ii. workshops for the regional community including but not limited to environmental landscaping, pollution prevention, volunteer monitoring and outreach, and:			
iii. joint meetings when permit applications have effects outside of Laconia.	Planning, Conservation		95	

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HISTORIC RESOURCES	Encourage collaboration among local and regional groups who work with Laconia's history and heritage.	Laconia historical Society, Library, Belknap Mill		100
	Identify and catalog structures, and sites of historic importance and significance in the City .	Main Street Inc., Library, School		100
	Encourage the continued preservation of historic structures by allowing incentives within municipal ordinances for reuse and renovation to include historical architecture.	Planning, Building		101
	Allow for more flexibility in re-developing historic structures including but not limited to greenspace allowances and/or parking requirement exceptions.	All Departments		101
	Establish architectural standards for new development and restorations that incorporate the historical and existing architecture of the neighborhood.	Planning, Code, Library		101
	Develop a curriculum based on Laconia's heritage and history for use in local schools and for the tourism industry.	School		101
	Incorporate historic resources into tourist brochures and marketing of the region as a tourist destination.	Chamber of Commerce, Community Development Planner per section		101
	Develop, and publicize an interpretive walking historic tours and trail systems, such as the Riverwalk, the Meredith Parade Historic Trail or an industrial waterway trail.	Parks and Rec., School		101
	Encourage and assist in collecting, cataloging, studying, and displaying of artifacts, records, collections, and papers of historical significance to the City.	Library, Historical Society		101
COMM. FAC. & SERV.	Identify the lands within the Paugus Bay watershed to determine which parcels are crucial to the protection of Laconia's drinking water.	Conservation Commission, Water		119
	Create a Paugus Bay Watershed Overlay District to provide additional protection for the City's drinking water source.	Conservation Commission, Water, Planning		119
	Limit the development and expansion of oil and gasoline sales and services facilities in the Paugus Bay watershed..	Water, Planning		119
	Continue to provide sufficient infrastructure to the water department to maintain high drinking water quality.	Water		119
	Prioritize construction of new sewer infrastructure in areas within the Paugus Bay watershed.	Water, DPW, Conservation, Planning		119
	Investigate the needs and ramifications of expanding the municipal water system to un served areas within the City.	Water, DPW, Fire		119

CITY OF LACONIA 2007 MASTER PLAN - Status of Plan Actions

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				No Action ○
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ACTION	RESPONSIBLE FOR ACTION	IMPLEMENTATION STATUS		
COMMUNITY FACILITIES & SERVICES	Update the 1976 Sewerage Plan for Prioritization to protect waterfront districts and areas with large amounts of wetlands.	DPW, Con Com		120
	Design and distribute an operation and maintenance pamphlet for septic system owners.	DPW		120
	Review Shoreline Protection Overlay District septic system installation standards to ensure they reflect current technology and are consistent with the state's requirements.	DPW, Planning, Con Com		120
	Continue to support sewer pump station upgrades as needed including the high priority stations on Roller Coaster Road, Eastman Shore Road and Pendleton Road.	DPW, Administration and Council		120
	Continue to support Pump station motor control center building upgrades as needed including the high priority stations of Old North Main, Massachusetts Avenue and Edgewater #1.	DPW, Administration and Council		120
	Prioritize new sewer infrastructure in areas within the Paugus Bay Watershed including the pump station at Moulton Cove.	DPW, Con Com, Planning		120
	Complete a feasibility study of the sewer collection main infrastructure in order to assess and develop a priority list for maintenance and upgrades.	DPW		120
	Establish functional and economically feasible recycling and composting programs in the City	DPW, School		120
	Allocate funding to redesign and rebuild the transfer station for optimal use and efficiency. The transfer station should facilitate an increased use of recycling and composting.	DPW, Administration and Council		121
	Research the various solid waste disposal options including pick-up, drop-off and Pay-as-you-throw. Determine which program is the most feasible and economically viable for the City's current and future needs.	DPW, Administration and Council, School		121
	Collaborate with the University of New Hampshire to perform a solid waste cost analysis study.	DPW, Administration and Council		121
	Cooperate with other municipal police departments to locate, design and build a regional practice firing range.	Police, Belknap County Sheriff's Department		121
	Locate, design, and develop a larger City impound lot to decrease the current costs of using a private garage.	Police, Belknap County Sheriff's Department		121
Maintain more proactive adult and children's education programs including DARE, bicycle safety, and self defense.	Police, School		121	

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ACTION		RESPONSIBLE FOR ACTION	IMPLEMENTATION STATUS	2007 Plan Page
COMMUNITY FACILITIES & SERVICES	Increase the force by at least three to four detectives and four to six patrol officers over the next ten years.	Police, Administration and Council		121
	Maintain a cost-effective vehicle replacement program where vehicles are taken offline at 75-80 thousand traveled miles consistent with Federal recommendations.	Police, Administration and Council		121
	Continue to manage the increased demand for services for Bike Week efficiently and cost effectively.	Police, Administration and Council		121
	Increase the on duty staff to 12 to provide adequate firefighter response throughout the entire City.	Fire, Administration and Council		122
	Inspect and maintain the existing fire alarm system on a regular schedule and provide funding for proper maintenance equipment.	Fire		122
	Replace the 1989 ladder truck with a vehicle that can reach at least a 6 story building.	Fire, Administration and Council		122
	Establish a GIS map of hydrant locations and feeder sources.	Fire, DPW, MIS		122
	Place hydrants in densely populated areas that currently have no hydrants. Obtain and maintain access to water supplies for firefighting purposes throughout the City.	Fire, Water		122
	Evaluate the possibility of a new fire station in the North end of the City to cut the response time to that end of town to less than 10 minutes.	Fire, Administration and Council		122
	Increase the current circulation to 78,000 books. Increase the number and variety of self-help, education, health and training books.	Library		122
	Draft a Master Plan for the Lakeport branch.	Library		122
	Continue the cooperative relationship with local historical societies. Increase the amount of technologically advanced archival documentation of historic resources.	Library, Historical Society		122
	Increase the offering of adult activities such as discussion groups, author signings and lectures.	Library, School		122
	Expand the activities of the health inspector to provide periodic inspections for all multi-family dwelling units in the City.	Building Code, Fire, Police		123
	Develop a program of senior volunteers to work in City Hall, the library and the schools.	Recreation, school, LHRA		123
	Create a cooperative effort among the Laconia Housing and Redevelopment Authority, the Laconia Area Community Land Trust, and the City to provide middle-cost housing options.	Planning, Housing Organizations		123

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				Started	●	
				No Action	○	
ACTION				RESPONSIBLE FOR ACTION	IMPLEMENTATION STATUS	2007 Plan Page
COMMUNITY FACILITIES & SERVICES	Support and maintain adequate staff and training in the Code Enforcement Department to allow complete and efficient inspections within 48 hours of a phone call.	Building Code, Administration and Council		123		
	Support implementation of the International Property Maintenance Code adopted by the 2004 City Council, to revitalize and rebuild vacant or dilapidated structures.	Building Code, Administration and Council		123		
	Conduct a series of outreach sessions to engage the public, and the design and construction industry on quality construction, energy efficient building, and natural resource preservation.	Building Code		123		
	Maintain a database of current demographics for the community including economic and population trends.	Planning		124		
	Review and update the Zoning Ordinance and Site Plan and Subdivision regulations on a 3-year cycle. Revise the cluster portion of the zoning ordinance, address RV parks, camping facilities, condo conversions, and drinking water supply.	Planning		124		
	Make the permitting process and applications more efficient and user friendly.	Planning		124		
	Obtain software, hardware and training to integrate a Citywide GIS system into everyday planning activities and analysis.	Planning, Administration and Council		124		
	Support professional development of planning staff	Planning, Administration and Council		124		
	Coordinate the strategic planning across all departments to meet the goals and objectives of the Master Plan.	Administration and Council		124		
	Develop an equitable distribution of maintenance cost for all fields and facilities, including all interscholastic sports as well as adult and youth programs within the City.	Recreation, school, Administration and Council		124		
	checks for all the staff using the City facilities.	Recreation, Police		124		
	Increase the diversity of programs particularly for the senior population and provide staff and training to implement and administrate the programs.	Recreation		125		
	Develop and design a park renovation program including maintenance and renovation priorities for each park.	Recreation, Administration and Council		125		
	Continue to improve water access..	Recreation, Planning, Administration and Council		125		

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	ACTION	RESPONSIBLE FOR ACTION	IMPLEMENTATION STATUS	
COMMUNITY FAC. & SERV.	Continue to update and maintain the public schools facilities	School, Administration and Council		125
	Encourage community discussion about the value of education in enhancing the lives of all our citizens through a focus on life long learning.	School, Library		125
	Maintain the Huot Technical Center as the regional host for career and technical training and encourage the support of our local business and industry partnerships and the State for upgrading the program.	School		125
	Continue to challenge and support all students by providing a rigorous and up- to- date curriculum that is implemented by faculty who are engaged in their own professional development.	School		125
	Capitalize on technological advances that offer tools for teaching and learning in tomorrow's world.	School		125
	Maintain a community commitment to safe schools and extend learning into co-curricular opportunities for pursuing the arts, athletics, and community service.	School, Administration and Council		125